



LOOK TO THE STATES

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January 16, 2019

U.S. Representative Ron Estes
1524 Longworth HOB
Washington, DC 20515

Dear Congressman Estes,

On behalf of the State Financial Officers Foundation's state leaders, staff, and board of directors—congratulations on your appointment to the House Ways & Means Committee!

As you well know, SFOF was founded to encourage state financial officers like state treasurers and auditors to be thought leaders on economic and fiscal policy in their states. Our founders also hoped early on that our elected officials would advance to higher offices.

We are thrilled that you have transitioned from Kansas Treasurer to the United States House of Representatives and now serve on one of the most powerful and important committees in the United States Congress.

We appreciate your continued service on our National Advisory Committee and look forward to all of the great accomplishments that will no doubt come from you and your team!

Sincerely,

A handwritten signature in black ink that reads 'Derek Kreifels'.

Derek Kreifels
President